

Stronger Together

**A Community Strategy
for Havant Borough
2005 – 2008**

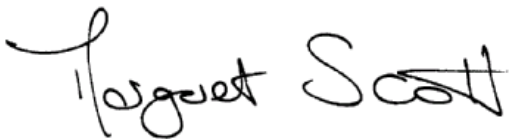
Introduction by the Chairman of the Havant Community Partnership

It is a privilege to provide the introduction to this Community Strategy. It sets out the main priorities that partners and residents have identified for Havant Borough. The Havant Community Partnership (the new name for the Local Strategic Partnership) is the main mechanism for delivering these priorities. The Partnership provides an opportunity for many people from a wide range of organisations and communities to work together for the benefit of Havant Borough and the people who live and work here. This has many advantages: efficient and effective use of resources, creation and development of plans and projects, and mutual support.

We have called this strategy “Stronger Together” because it reflects the benefit of working together as well as the way in which we work.

As well as its new name, the Partnership has the involvement of the Community Boards which were established during 2004. These boards will play a vital role in providing the community voice to inform the decisions of the Partnership Board.

I would like to thank everyone who took part in the production of this strategy and I look forward to working with the Partnership Board and the wider community to implement the plans and projects set out in “Stronger Together”.

A handwritten signature in black ink that reads "Margaret Scott". The signature is written in a cursive style with a large initial 'M' and 'S'.

Chairman
Havant Community Partnership

A list of abbreviations used can be found on page ** and an explanation of “technical” terms used which are referred to in the main text marked *, eg Business Improvement District*, can be found in the Glossary of Terms on pages ** (final pages of document).

Community Strategy 2005 – 2008

This Community Strategy has been produced by Havant's Local Strategic Partnership, **Havant Community Partnership** (HCP). Its membership includes a wide range of key local public organisations such as the Police, the Council and the Health Service, together with the business community and the voluntary and community sector. These organisations have agreed to work together to improve the quality of life in our borough and promote a strong, sustainable community. Senior representatives of these organisations have formed the HCP Board, a strategic body which meets quarterly to consider and endorse proposed quality of life improvements.

Sustainable Communities

Sustainable communities are those whose citizens are proud of the place where they live and work and have a shared sense of identity, taking active responsibility for their environment. They are communities with flourishing economies, an attractive environment, good transport connections, low rates of crime and anti-social behaviour and few inequalities. People in sustainable communities enjoy good health and have high levels of educational attainment. Young and old enjoy a better quality of life than previous generations and there are equal opportunities for people from all backgrounds and cultures.

Whether you see this as a reality or as an impossible dream, it is something everyone can aim for. Our vision of a sustainable community is for Havant to be a *better place* – safer, more attractive, more prosperous, with fewer inequalities and with a clear sense of community. We also want Havant to be an *inclusive and accessible community* – a community where no-one is disadvantaged by being unable to access a service they need, because of age, gender, race, disability, or where they live.

This Community Strategy is a plan for achieving that vision over the next three years. It is based on what you, the members of our community, and our partners have told us are the priorities for Havant Borough.

Previous Community Strategy

In putting together this Community Strategy, we have built on Havant's Community Strategy for 2001-2004: "Creating a Better Future – Partnership in Action", which has already resulted in these improvements (amongst others):

- 9 multi-purpose play courts and 12 teenage shelters provided
- Domestic burglary rate down to 6.44 per 1000 dwellings (from 10.8 per 1000 dwellings in 2001)
- Vehicle crime reduced to 10.4 vehicles per 1000 population (from 12.3 per 1000 population in 2001)
- Solent Enterprise Hub* and Business Incubator* (to encourage and develop new businesses) built at the Broadmarsh Business and Innovation Centre*
- Funding obtained for the Leigh Park Education Action Zone, which has meant that education and learning disadvantages have been tackled
- Service 23 Quality Bus Partnership* operating from Leigh Park via Havant Bus Station to Portsmouth: 26 new high quality bus shelters, over 50 raised access kerbs at bus stops, 17 new buses and increased service frequency
- Residents' Panels set up in Leigh Park for resident involvement and consultation on environmental improvements (the "Creating Quality Places" project)

- Five Healthy Living Centre Programme projects commenced – Cook and Eat, Cool to be Healthy, Mental Health Advocates, Substance Misuse Advocates and Strengthening Families
- 117 new housing units built in 2001/02; 68 in 2002/03; and 87 in 2003/04
- Regeneration* scheme for Wecock Farm commenced: redevelopment of village centre, Community Centre with youth wing, takeaway restaurant, Neighbourhood Housing Office and 100 new homes. This is one of a number of successful schemes which Single Regeneration Budget* (SRB) funding has contributed to, including:
 - completion of the SureStart building in the Warren Park School site, offering childcare places and breakfast/teatime care on the site, allowing parents opportunities to work or attend training
 - establishment of the Apex Centre in Leigh Park to offer opportunities for training in vocational skills
- Youth Council regularly consulted by Havant Borough Council (HBC) on issues relating to young people, for example the location for a skateboarding facility in Waterlooville
- Attractive programme of sporting, cultural and leisure activities for young people developed, for example through the Stakes Lodge Project* and in Leigh Park, which has increased young people's involvement in the community of which they are part
- Young people's website – www.youthbeat.net – established to provide information for young people.

What has Influenced the Community Strategy for 2005 – 2008?

Havant as an area will be subject to a range of influences over the lifetime of this strategy and the following are key to this:

Area Investment Framework* (AIF)

The South East Hampshire Area Investment Framework is a five-year regeneration plan for the four local authority areas of Portsmouth, Fareham, Gosport and Havant. It has been agreed with the South East England Development Agency (SEEDA) and will provide the basis for obtaining funds for regeneration priorities.

Hampshire Community Strategy

This is a strategy produced by the county-wide Hampshire Strategic Partnership for improving quality of life for the people and communities of Hampshire, through partnership working. It will give extra support to local priorities in instances where working together across the county could bring a better solution.

Havant Compact

This is a written agreement between community and voluntary organisations and Havant Borough Council, which sets out how the two sectors should work together. Both sectors design and honour its principles. It includes things as simple as respecting each other and being open and honest: all the things which form the basis of a good partnership. The Compact is designed to help the council and the community and voluntary sector work together better.

Leigh Park "Creating Quality Places" (CQP) Project

This brings together the local community and interested parties, assisted by a professional team, to develop a plan to improve quality of life in Leigh Park. The aim of the project is to transform the area over time into a place where people want to live, work and enjoy their leisure time.

Liveability Programme

This focuses on public space management/development in communities: play areas, lighting, grounds maintenance. Some £3.2m from the Government's Liveability Fund has been awarded to Havant. This will provide capital resources to achieve improvements in key areas including routes in and around the borough, town centres and important parks.

Natural Environment/Biodiversity

Biodiversity refers to natural resources, both species and habitats, which are essential for our survival because they maintain our air, water and soil quality. These species and habitats include marine, coastal and freshwater environments; landscapes; animals, plants, birds and insects; and the soil. One of Havant Borough's great strengths is its natural environment, including the Sites of Special Scientific Interest* (SSSI) – Sinah Common, Langstone and Chichester Harbours, and Warblington Meadow – and the four Local Nature Reserves at Gutner Point, The Kench, Sandy Point and West Hayling. Equally, one of its greatest challenges is balancing the protection of the whole area's natural environment against land development needs, so as to preserve the unique character of individual locations.

Planning Changes

The Planning Reforms now being implemented will see the replacement of County Structure Plans* with Regional Spatial Strategies* (RSS). Local Plans prepared at the District Council and Unitary Council level will also be replaced with a new form of plan to be known as the Local Development Framework (LDF) (see below). LDFs will be required to comply with the strategic policies of the RSS. The RSS for the South East to 2026 will be prepared by the South East England Regional Assembly (SEERA) and will be called the South East Plan. The South East Plan will include a number of Sub-Regional Spatial Strategies (SRSS) covering areas of the South East where significant growth is anticipated. South Hampshire (the 6 authorities of Southampton, Portsmouth, Havant, Gosport, Fareham and Eastleigh) has been identified as one of these areas. Also included within the sub- region are the urban parts of Test Valley, New Forest, Winchester and East Hampshire. All these authorities are now working together to prepare a draft SRSS for South Hampshire. As one of the core authorities within the area to be covered by the SRSS, Havant can expect to play a key role in accommodating growth that may be agreed within the South East Plan and the SRSS. These documents will need to reflect the themes and priorities of this Community Strategy.

Local Development Framework (LDF)

The Local Development Framework will update the Local Plan. It will result in the production of new planning documents during the period of this Community Strategy. For example, a Statement of Community Involvement (SCI) will be prepared, setting out the methods and timing for consulting the public and other interested parties when preparing planning documents and dealing with larger planning applications. In addition, a Core Strategy will be prepared which will reflect the themes of the Community Strategy.

Policing

In all areas of crime the need for a tough stance on crime detection, enforcement and public protection will be balanced by focusing on prolific offenders alongside prevention and rehabilitation of offenders. Suspects will be dealt with effectively and all opportunities taken to reduce and detect crime, such as using DNA and fingerprint evidence, making best use of CCTV and automatic number plate recognition and using community intelligence such as that offered by Neighbourhood Watch. There will be effective early response to reports of burglary from private homes and explore crime prevention opportunities such as issuing stop locks to owners of vulnerable vehicles. There will be full investigation of domestic violence with rigorous supervision of incidents and support for victims. Resources will be focused on problem licensed premises which serve people who are drunk or under-aged and the new Licensing Act will be used to close down disorderly premises. Alcohol in public places will be confiscated and fixed penalty tickets and dispersal orders used where appropriate. Police focus on Class A drugs users and their dealers will be maintained, new powers used to close crack houses and opportunities taken to divert youths at an early age through school liaison officers and community beat officers. There will be close partnership working to reduce anti-social behaviour, using orders and contracts where appropriate and robustly policing any breaches.

Health Services

East Hampshire Primary Care Trust (EHPCT) purchases and provides health services for people in Havant Borough. The PCT's strategic priorities are to improve people's health, to reduce health inequalities across the borough and whenever possible to provide health care closer to people's homes. The PCT places a particular emphasis on both the prevention of ill health and improving the health of patients with chronic illnesses. The provision of high quality smoking prevention and cessation measures, the promotion of physical activity, the prevention of obesity and the improvement of dental health are key issues for Havant Borough for the period 2005 – 2008. The PCT seeks to work with partners and the public to address the wider issues that contribute to poor health and to create opportunities for local people to improve their health.

The PCT, together with Fareham and Gosport PCT, is participating in the NHS Local Improvement Finance Trust (LIFT) initiative. This will result in the creation of a public private partnership (Solent Community Solutions Ltd), two of whose key objectives are to improve the environment in which health and social care are delivered, and to contribute to local regeneration through the provision of employment and other opportunities.

Business Context

There is a need to increase local employment, thus contributing to the vision of a sustainable community; and to attract new investment whilst giving existing business room to expand. Skills levels, transport, high-speed electronic communication (such as Broadband), and a business support environment - all of which contribute to competitiveness - must be addressed. There is a need to move the focus from businesses that primarily find themselves in competition with the labour rates in low-cost countries to greater representation of businesses that can compete within the world economy through innovation in product design, manufacture and marketing. To assist this change in emphasis there is a need to provide support for entrepreneurs in areas such as protecting ideas, raising finance, marketing, delivery and after-sales service.

Funding/Resources Information

Possible sources of funding for improvements include:

- SRB5 Programme funding (Government regeneration funding) to March 2006 ("SRB5 Enterprising Leigh Park"*)
- Area Investment Framework funding (Government regeneration funding)
- Community Safety (Home Office) funding
- Partnerships' access to funds:
 - East Hants Primary Care Trust (LIFT funding)
 - Police (Home Office funding available via Community Safety Partnership)
 - Havant Borough Council (HBC) (Liveability Fund, capital funding)
 - Housing Associations (Regional Housing Board)
 - Educational institutions (Government funding)
 - Business/private sector (sponsorship).

Funds from partners/partnership working will bring added value to service delivery.

Resources include the contribution the voluntary and community sector makes to the local economy through, for example, volunteers' time, delivering services, providing training opportunities, encouraging volunteering as a pathway to employment and attracting large amounts of money into the borough through its own endeavours. The voluntary and community sector is recognised by the government for the important part it plays in our communities. It not only organises volunteers to deliver services to enrich society but is also able to contribute large sums to the local economy by raising funds from charitable trusts – a source not available to the statutory

or business sectors. Additionally, it has large established networks and contacts within the community and is thus able to collect from and disseminate information to, residents; and to consult and act as a collective voice when appropriate.

New Approach

3 Themes

Experience of delivering the previous Community Strategy has indicated a need for a more simplified approach, moving from eight aims to three overarching themes:

- the economy
- social inclusion
- the environment.

These three themes match central government's "wellbeing" power for local authorities - a legal power to promote the wellbeing of their area. This gives a local authority **power to do anything** which it thinks will achieve one or more of:

the promotion or improvement of the economic wellbeing of its area
" " " " social wellbeing of its area
" " " " environmental wellbeing of its area.

Community Boards

Community partners have raised the need for greater community involvement in the HCP. As a result of this feedback, six local community consultation groups (Community Boards) have been set up, in order to give residents the opportunity to become involved in identifying and planning improvements for their localities. These Community Boards have been set up in the five distinct communities of the borough: Emsworth, Havant, Hayling Island, Leigh Park and Waterlooville (two boards: North and South). The boards will concentrate on environmental projects under the Liveability Programme in their first year and then will become local extensions of the HCP. All partners in the HCP will be able to consult with Community Boards to address priority issues in their areas.

Themes and Priorities

The following strategic priorities for each of the three themes have been identified through a consultation process involving partners, HBC staff and the Citizens' Panel (Community Pulse):

The Economy

Economic development:

- attracting more wealth into the local economy by bringing in new businesses, expansion of existing local businesses and winning funds for social and environmental projects

Town centres:

- revitalising/bringing in new retail businesses, in order to create an attractive and distinctive shopping environment

Employment:

- increasing the number of local jobs so as to reduce travelling out of the borough to work
- encouraging the development of knowledge-based and value-added businesses

Education/skills development/training:

- increasing opportunities for skills development, to improve productivity and competitiveness

Bringing benefits to Havant through the development of a sub-regional plan for urban South Hampshire.

Social Inclusion

Health:

- equal access to and delivery of, health services for everyone, including using the Patient Advice and Liaison Service* (PALS) as a key source of feedback and public engagement

Housing:

- working to bring about a more balanced housing market in which everyone has the opportunity to live in a decent home at a cost which is affordable

Crime and disorder:

- improving quality of life by continuing to reduce crime and disorder and reducing fear of becoming a victim

Young people/age-related issues:

- encouraging and supporting young and older people to contribute to developing a local community of which everyone can be proud

Anti-poverty

- tackling the disadvantages which limit people's ability to take part effectively in economic, social or cultural activity
- ensuring that everyone in the borough has the opportunity to benefit from the general prosperity of the region.

The Environment

Built environment

- improving the design and quality of built-up areas
- progressing strategies for key development sites and areas

Public places and spaces

- better maintenance/presentation
- improving the appearance of access routes into towns

Transport:

- promoting more sustainable transport choices
- improving road safety
- improving access to transport for disabled and mobility-impaired people

Sustainability*

- increasing recycling
- more efficient use of energy
- investigating alternative energy supplies.

Strategic Action Plan

The Action Plan which follows is on two different levels: actions to progress the development of the Havant Community Partnership and consultation methods, and actions arising from the three overarching themes of the Community Strategy as a whole. In each case a Lead Partner has been identified and SMART (Specific, Measurable, Achievable, Realistic and Timebound [wherever possible]) targets set.

(i) HCP Actions

Action	SMART Target	Lead Partner
Set up six Community Boards	<ul style="list-style-type: none"> Establish operational network of Community Boards by June 2005 	All
Restructure HCP Board	<ul style="list-style-type: none"> Restructure HCP Board to focus on service delivery and representation from Community Boards, by June 2005 	All
Partners' key corporate strategies reflect Community Strategy	<ul style="list-style-type: none"> Revise HBC Corporate Strategy by June 2005 Establish links to EHPCT Strategic Framework – "Improving Health" and local delivery annual planning cycle by December 2005 Establish links to Havant Crime & Disorder Reduction Partnership "Crime & Disorder Strategy for the Borough of Havant", by April 2005 Establish links to Hampshire County Council (HCC) Corporate Strategy by 2005/06 	All
Link Community Strategy to emerging Local Development Framework (LDF)	<ul style="list-style-type: none"> Adopt LDF Statement of Community Involvement, informed by HCP consultation mechanisms, by winter 2006 Adopt LDF Core Strategy, reflecting the themes of this Community Strategy, by winter 2007 	HBC
Improve communication with the community	<ul style="list-style-type: none"> Develop HCP website by April 2006 Evaluate partnership work against new HCP structure and rationalise consultation and communication with existing partnership groups, by 2007 Establish separate identity/branding for the HCP by 2005 	HBC
Review and Revise Community Strategy	<ul style="list-style-type: none"> Report annually in October on projects delivered by the HCP Revise Community Strategy by January 2009 	All

(ii) Actions under the Three Themes. Whilst recognising that many of these issues are inter-related, actions have been grouped under the three overarching themes in order to provide a clear framework for the Action Plan. Although a "Lead Partner" has been identified for each work area, every partner has a role to play in achieving the targets, in order to improve quality of life.

Theme	Work Area	SMART Target	Lead Partner
Economy	Economic development: attracting more wealth into the local economy by bringing in new businesses, expansion of existing local businesses and winning funds for social and environmental projects	<ul style="list-style-type: none"> • Increase the number of new businesses in the borough by 100, by 2008, through: <ul style="list-style-type: none"> • maintaining and supporting Broadmarsh Business and Innovation Centre* and The Brambles Enterprise Centre • developing the Council's former Depot site • Increase expansion space for growing businesses by 5-10% by 2008 • Ensure that a fair and reasonable proportion of funding from the AIF is directed towards Havant 	HBC
	Town centres: revitalising/bringing in new retail businesses, in order to create an attractive and distinctive shopping environment, in Havant and Waterlooville	<ul style="list-style-type: none"> • Implement a plan for the regeneration of Havant Town Centre, agreed by partners, by 2006 • Establish one Business Improvement District* (BID) in Havant Borough by 2008 	HBC
	Employment: increasing the number of local jobs so as to reduce travelling out of the borough to work encouraging the development of knowledge-based* and value-added businesses*	<ul style="list-style-type: none"> • Increase the number of jobs in the borough by 1300 by 2008, through <ul style="list-style-type: none"> • developing the Council's former Depot site • bringing forward Phase 1 development of industrial units at Dunsbury Hill Farm • completing the development of industrial units at Penner Road • Increase the proportion of knowledge-based industry in Havant by 5-10% by 2008 	HBC, Business Community
	Education/skills development/training: increasing opportunities for skills development, to improve productivity and competitiveness	<ul style="list-style-type: none"> • Reduce the gap between the County average of pupils achieving 5+ GCSEs at grades A - C and the Havant average, by 2008 • Reduce the number of people in the Havant workforce aged 16 – 74 who have no qualifications, from 31% (2001) to 29%, by 2011 	HCC
		<ul style="list-style-type: none"> • Increase the level of vocational training by increasing the use of the Apex Centre by 25%, by 2008 	HBC

Theme	Work Area	SMART Target	Lead Partner
Economy (cont'd)	Bringing benefits to Havant through the development of a sub-regional plan for urban South Hampshire	<ul style="list-style-type: none"> • With other local authorities in the Partnership for Urban South Hampshire, produce a draft Sub-Regional Spatial Strategy for consultation in 2005 as part of the South East Plan • Secure approval by the Office of the Deputy Prime Minister for the SRSS for South Hampshire (which will broadly reflect Havant's aspirations) by June 2005 	Partnership of Urban South Hampshire* (PUSH) Partners
Social Inclusion	<p>Health: equal access to and delivery of, health services for everyone: new facilities:</p> <p>children and young people's health:</p> <p>older persons' health:</p> <p>public health:</p>	<ul style="list-style-type: none"> • Open new Children's Services Centre at Oak Park by March 2006 • Open new Oak Park Community Hospital by January 2008 • "Healthy Schools in Havant Borough" initiative: at least 30 of the 53 state schools to have achieved the "Healthy Schools" award by September 2005, 40 by September 2006 and 50 by September 2007 • Reduction of 5% year on year in the rate of under-18 conceptions over the period 2005-2007, to support a reduction in the rate of under-18 conceptions in Havant Borough from an average of 54.6 per 1000 in 1998/2000 to 30 per 1000 by 2010 <ul style="list-style-type: none"> • Develop an additional 48 nursing home beds and refurbish existing residential home, at Emsworth House, to provide a total of 79 beds - 31 residential and 48 mixed nursing beds (general nursing care and elderly mental health) - by September 2006 <ul style="list-style-type: none"> • Assist at least 500 people to successfully give up smoking in 2005 	<p>EHPCT</p> <p>HCC</p> <p>EHPCT</p>

Social Inclusion (cont'd)	Housing: working to bring about a more balanced housing market in which everyone has the opportunity to live in a decent home at a cost which is affordable	<ul style="list-style-type: none"> • Enable Registered Social Landlords* (RSLs) to provide 100 additional affordable homes* each year • Achieve net completions of new dwellings at an average rate of 164 per annum to achieve the Hampshire County Structure Plan housing requirement • Revise and adopt new Housing Allocations Guidance* by the end of 2007 	Housing Partnership
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Theme	Work Area	SMART Target	Lead Partner
Social Inclusion (cont'd)	Crime and Disorder: improving quality of life by continuing to reduce crime and disorder and reducing fear of becoming a victim	<ul style="list-style-type: none"> • Reduce levels of offending by the top 20 prolific offenders, by 2008 • Expand neighbourhood policing teams within the borough by 2008 • Crime and Disorder Audit shows reduced incidence of anti-social behaviour and increase in public confidence, by 2008 	Police
	Young people/age-related issues: encouraging and supporting young and older people to contribute to developing a local community of which everyone can be proud	<ul style="list-style-type: none"> • Develop Youth Council to represent all schools and groups, by 2005/06 • Be actively delivering citizenship* education in all secondary schools in the borough, by 2007 • Deliver, in partnership with other youth agencies, 3 community involvement projects a year, by 2006 	HBC/HCC
		<ul style="list-style-type: none"> • Increase participation in the cultural and sporting life of the borough, by 2008 • Support the development of at least one library in the borough to achieve Discovery Centre* status, by 2008, subject to acquisition of funding 	HBC
	<p>Anti-poverty: tackling the disadvantages which limit people's ability to take part effectively in economic, social or cultural activity</p> <p>ensuring that everyone in the borough has the opportunity to benefit from the general prosperity of the region</p>	<ul style="list-style-type: none"> • Reduce the gap between the Havant Borough unemployment rate and the Hampshire average, by 2008 • Increase the number of potential volunteers contacted within Havant Borough from 330 to 430, by 2006 • Identify areas in which benefit is underclaimed and increase awareness of benefits – annually • Establish Common Bond* to enable the Credit Union* to operate throughout the whole of Havant Borough, by 2006 • Develop South Coast Money Line Home Loans Pilot Scheme* by 2006 	HBC/Havant Council of Community Service (HCCS)

Theme	Work Area	SMART Target	Lead Partner
Environment	<p>Built environment: improving the design and quality of built-up areas</p> <p>progressing strategies for key development sites and areas</p>	<ul style="list-style-type: none"> • Adopt an Urban Design Framework* (UDF) to guide the redevelopment of Havant Town Centre by April 2006 • Working with partners and developers, apply the UDF for Waterlooville Town Centre to key development sites - ongoing • Ensure new development within the borough arising from the West of Waterlooville Major Development Area* (WWMDA) complies with the agreed Masterplan* and meets a high standard of design, by 2011 • Work with newly-established Solent Centre for Architecture & Design to improve design standards within the borough - ongoing • Working with partners through the Creating Quality Places (CQP) project, complete masterplans for regeneration of key neighbourhoods within Leigh Park by 2006 • With the landowners of the Procter & Gamble site in Leigh Park, progress development of the site in accordance with the aspirations of the community, by 2008 • Address the policy issues surrounding employment development at Dunsbury Hill Farm by 2005 and begin appropriate development by 2007 • With SEEDA, facilitate redevelopment of the Council's former Depot site at Broadmarsh by 2008 	HBC

Theme	Work Area	SMART Target	Lead Partner
Environment (cont'd)	<p>Public places and spaces: better maintenance/ presentation</p> <p>improving the appearance of access routes into towns</p>	<ul style="list-style-type: none"> • By 2005, establish Community Boards to involve local communities in the delivery of the Liveability Project • Establish a design framework for public spaces in the borough by June 2007 • Improve signage/set standards for street furniture by 2006 • Adopt an open spaces strategy to govern provision/ maintenance of public spaces by June 2005 • Reorganise work teams to provide more effective maintenance services by June 2005 • Invest in improving appearance of gateways* and key public spaces by 2007, subject to support by Community Boards 	HBC
	<p>Transport: promoting more sustainable transport choices</p> <p>improving road safety</p> <p>improving access to transport for disabled and mobility-impaired people</p>	<ul style="list-style-type: none"> • Redevelop Havant Bus Station by November 2006 • HCP Partners develop and promote workplace travel plans* by 2008 • Complete A3 Bus Priority Scheme from Portsmouth to Horndean by 2007 • Improve town centre intersections and roundabouts as necessary to deal with redevelopment of town centre sites • Improve highway sites where there are recurring casualties • Work with schools borough-wide to develop and implement school travel plans* and safer routes to schools – ongoing • Further develop “Call and Go”* bus service for people with disabilities and people who do not live close to a bus stop • Develop further Quality Bus Partnerships by expansion of A3 network and services between Havant and Waterlooville • Complete phased refurbishment of Havant Railway Station footbridge 	HCC

Theme	Work Area	SMART Target	Lead Partner
Environment (cont'd)		<ul style="list-style-type: none"> Increase the number of wheelchair-capable Hackney Carriages to 5, by April 2005 	HBC
	Sustainability: increasing recycling more efficient use of energy investigating alternative energy supplies	<ul style="list-style-type: none"> Meet the borough's statutory recycling target of 30% by 2006 Work through Project Integra* to develop larger markets for recycled materials by 2008 All partners examine feasibility of joining green energy schemes*, by 2007 HBC to develop planning advice on energy efficiency approaches and use of alternative energy, by 2007 	HBC

What Does This Mean For Your Area?

The table which follows shows, within the three themes, the priorities which have been identified by partners, HBC staff and the public, for each of the five separate communities of the borough:

	The Economy	Social Inclusion	The Environment
Emsworth	<ul style="list-style-type: none"> Tourism Business Diversity 	<ul style="list-style-type: none"> Low cost housing Integrate north and south 	<ul style="list-style-type: none"> Preserve town centre Conservation/development
Havant	<ul style="list-style-type: none"> Town centre regeneration 	<ul style="list-style-type: none"> Housing Investment in local business 	<ul style="list-style-type: none"> Town centre regeneration
Hayling Island	<ul style="list-style-type: none"> Tourism 	<ul style="list-style-type: none"> Housing Public Transport 	<ul style="list-style-type: none"> Preserve character/environment Transport/access
Leigh Park	<ul style="list-style-type: none"> Employment/jobs/training 	<ul style="list-style-type: none"> Young people: anti-social behaviour/include in shaping future Image/perception Crime and disorder 	<ul style="list-style-type: none"> Improve environment Housing
Waterlooville	<ul style="list-style-type: none"> Town centre development 	<ul style="list-style-type: none"> MDA (links)/part of Waterlooville 	<ul style="list-style-type: none"> MDA delivery Town centre improvement

Each Community Board area has been allocated £50,000 from the Liveability Fund monies awarded to Havant, to support area priorities.

Community Involvement

There has been an inclusive approach to the review of the Community Strategy, underpinned by a comprehensive consultation process which has included a Partnership Forum event, a Citizens' Panel survey and consultation with some 150 partner organisations in the wider HCP.

The engagement of local communities in the work of the HCP is key to the effective delivery of this revised Community Strategy and will be continued through the Community Boards, which will each be given the opportunity to develop action plans for their local areas, influencing the quality of life agenda for the community they represent. The first focus of the Community Boards will be the environmental improvements under the Liveability Programme. After that, the Boards have an important role to play in future years as consultation mechanisms for the HCP and as a means of public participation in major planning decisions under the Local Development Framework. It is anticipated that in due course one representative of each Community Board will have a seat on the HCP Board.

Implementing the Strategy

This strategy will be implemented through the Strategic Action Plan outlined in *(on pages ****)*. The HCP Board will concentrate on the major strategic issues which face the Havant area as a whole, with the Community Boards being given the opportunity to focus on local needs and priorities.

We Will Know We Have Been Successful If:

- Community Boards are established and operating by June 2005
- The HCP is active and recognised in the community
- The targets outlined in the Strategic Action Plan are met
- There is increased community involvement in improvement activities throughout the borough
- There is active community involvement in major planning decisions
- A HCP website is developed and accessible.

Monitoring and Reviewing the Community Strategy

This Community Strategy will be monitored and reviewed annually by reporting progress on projects delivered, to the HCP Board at its October meeting.

Sources

- Creating a Better Future – Partnership in Action (Havant's Community Strategy 2001 – 2004)
- Creating Quality Places (Leigh Park Environmental Improvement Project)
- Hampshire Community Strategy
- Consultations
- Partnership Forum event February 2004 (109 representatives of over 80 partner organisations attended)
- HBC Staff consultation event April 2004
- Citizens' Panel consultation June 2004
- Liveability Fund bid
- Tewkesbury Borough Council assistance under Beacon Council Scheme*.

HCP Board Member Organisations

East Hampshire Primary Care Trust
Faith Groups
Hampshire Constabulary – Havant Police Division
Hampshire County Council
Havant Borough Council
Havant Council of Community Service
Havant 0-19 Strategy Group
Havant Youth Council
Parchment Housing Group
Portsmouth & S E Hampshire Chamber of Commerce and Industry
PWP Architects

HCP Structure

Diagram of HCP structure/Community Boards - *to be inserted.*

Who/how to contact

If you have a query about anything included in this Community Strategy, or you would like further copies or copies in alternative formats (large-print, Braille transcription or audio-tape), please e-mail: hcp.communitystrategy@havant.gov.uk or write to:

Policy and Partnership Officer
Corporate Group (Democratic Services)
Havant Borough Council
Civic Offices
Civic Centre Road
HAVANT
PO9 2AX.

The strategy can also be viewed on the Havant Borough Council website: www.havant.gov.uk

Abbreviations Used

AIF Area Investment Framework

BID	Business Improvement District
CCTV	Closed Circuit Television
CQP	Creating Quality Places
DNA	Deoxyribonucleic Acid
EHPCT	East Hants Primary Care Trust
HBC	Havant Borough Council
HCC	Hampshire County Council
HCCS	Havant Council of Community Service
HCP	Havant Community Partnership
LDF	Local Development Framework
LIFT	Local Improvement Finance Trust
LSP	Local Strategic Partnership
MDA	Major Development Area
PALS	Patient Advice and Liaison Service
PCT	Primary Care Trust
PUSH	Partnership of Urban South Hampshire
RSL	Registered Social Landlord
RSS	Regional Spatial Strategy
SCI	Statement of Community Involvement
SEEDA	South East England Development Agency
SEERA	South East England Regional Assembly
SMART target	Specific, Measurable, Achievable, Realistic and Timebound target
SRB	Single Regeneration Budget
SRSS	Sub-Regional Spatial Strategy
SSSI	Site of Special Scientific Interest
UDF	Urban Design Framework
WWMDA	West of Waterlooville Major Development Area

Glossary of Terms

Affordable homes/housing	Housing built (usually by a Housing Association) for sale or
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	rent at a price level below market rate and kept in this use.
Area Investment Framework	Regeneration funding which has replaced Single Regeneration Budget. The funding comes from the Regional Development Agency (for the South East, SEEDA), for regeneration projects which fit into an investment programme called an Area Investment Framework. It involves both public and private investment.
Beacon Council Scheme	The Beacon Council Scheme identifies excellence and innovation in local government, but It is not just an award or a title - the scheme provides for “Beacon Councils” to share good practice so that best value authorities can learn from each other and deliver high quality services to all.
Business and Innovation Centre (Broadmarsh)	The Broadmarsh Business and Innovation Centre is specifically designed to accommodate technology and knowledge-based businesses (see below). The 22 units offer innovative companies the space and resources to develop new solutions and ideas to meet growing technological needs. The Innovation Centre offers quality accommodation on 'Easy in - Easy out' terms. With no long-term finance commitments, businesses are able to concentrate on business development and growth.
Business Improvement District	Business Improvement Districts enable businesses and local authorities to work together to provide a range of business benefits for an area including cleaner streets, new green spaces, improved security and better transport links, as well as marketing activity and high profile promotional events, all funded by a levy which is additional to the business rate and is agreed by ballot.
Business Incubator	Business incubators provide hands-on management assistance, access to finance and exposure to business or technical support services. They sometimes offer shared office space and access to equipment. They help those starting up in business to survive and grow, especially during the start-up period when they are most vulnerable.
“Call and Go” Bus Service	A bookable bus service for people with disabilities and people who do not live close to a bus stop, using vehicles that have easy access entrances for passengers. The buses are capable of carrying people in their wheelchairs or with scooters and are easily accessible to parents with buggies.

Citizenship	Conduct/behaviour as a citizen of a community.
Common Bond	A Common Bond is something that all the members of a Credit Union (see below) must have in common. For example, the common bond of living or working in a particular community. The Common Bond is important since only those people who fulfil the criteria can become members of the Credit Union (see below).
County Structure Plan	A County Structure Plan sets out policies and major proposals to guide new development, improve the transport system and conserve the natural and built environment. It provides the framework for local plans prepared by district, borough and city councils. (Note: County Structure Plans are to be replaced by Regional Spatial Strategies) (see below).
Credit Union	A non-profit-making financial co-operative whose members can borrow money at low interest rates. It is owned, run and controlled by its members. Credit Unions are unique in that they are not owned by any one person or organisation but by all the people that use them. All members are equal irrespective of the amount of money they have invested in the Credit Union. Every member has an equal say in the running of their Credit Union - one member, one vote. The Leigh Park Credit Union was funded by the Single Regeneration Budget (see below).
Discovery Centre	A community-focused information centre providing not only modernised library services but other information services including art gallery and museum space, adult learning, IT facilities and local history resources together with meeting rooms and events space. Each Discovery Centre's contents will be adapted for its local community.
Enterprise Hub	Enterprise Hubs are a group of networks and centres for fast growing technology companies. They are a focus for development in leading edge products and technologies, and increasingly attract investment by high-tech companies into the region.
Gateways	Access routes into towns.
Green energy scheme	Green energy can be loosely defined as energy from renewable or sustainable sources. Examples of green energy include wind power, solar power and hydro (water) power. Green energy schemes use suppliers who generate power from renewable sources so that consumers are purchasing green electricity.

Home Loans Pilot Scheme	A scheme designed to enable low income owner-occupiers to access affordable loans to carry out essential repairs and maintenance to their property.
Housing Allocations Guidance	Guidance central government gives to Local Authorities about how housing owned by Local Authorities and Registered Social Landlords should be allocated.
Knowledge-based Businesses	Businesses where 25% or more of the workforce are graduates focusing on innovation and research and development in order to provide enhanced (world-class) products and services.
Major Development Area	Large-scale mixed-use development in which provision is made for the development of transport, housing, employment, health, community and social facilities; and for shopping, education, formal and informal recreation and leisure facilities and other identified local needs.
Masterplan	An overall, comprehensive plan, drawn to an appropriate scale, showing the position of major land uses and landmark buildings, for a specific area.
Partnership of Urban South Hampshire (PUSH)	A voluntary partnership of eleven local authorities in Hampshire, established to provide a way of delivering a joined-up approach to the future development and management of change in South Hampshire. The initial focus for the partnership's work is the preparation of the South Hampshire Sub-Regional Strategy, which is part of the South East Plan.
Patient Advice and Liaison Service	A free, impartial and confidential service for anyone wanting advice and information or to raise a concern, about the NHS care provided locally. It also provides feedback from patients to the PCT.
Project Integra	A partnership of the 14 waste collection and disposal authorities (local authorities) in Hampshire, established in 1996 to manage the waste generated by the county's householders.
Quality Bus Partnership	Partners such as bus companies, the Highway Authority (HCC) and local authorities work together to improve a bus service, for example by improving frequency of buses, the buses themselves, bus stops, kerbs.
Regeneration	Action which leads to the solving of urban problems in areas which have undergone decline. Aims to achieve a lasting improvement in the physical, economic, social and environmental nature of an area.

Regional Spatial Strategy	The Regional Spatial Strategy, or RSS, is a new kind of plan up to the year 2026 which replaces Regional Planning Guidance and the County Structure Plan. It will set a regional framework about what the scale of development should be, and the links between broad issues like healthcare, education and crime, as well as basic infrastructure such as transport. The RSS is not simply a land-use plan. It will be driven by the need to make environmental, social and economic change happen in an effective and inclusive way.
Registered Social Landlord	The legal term for Housing Associations, which are voluntary, not-for-profit bodies established to provide affordable housing (see above) and subject to regulation by the Housing Corporation.
Site of Special Scientific Interest	A Site of Special Scientific Interest (SSSI) is land that has been identified as having animals, plants, or geological features that need to be protected and conserved. SSSIs support plants and animals that find it more difficult to survive in the wider countryside.
School Travel Plan	A programme and partnership which aims to reduce car travel, improve safety and the environment for walkers and cyclists, help improve facilities for walkers and cyclists and help improve bus and train services. It is an outline of the school's needs and problems regarding travel to and from school and is set out in a document written by the school.
Single Regeneration Budget	A government programme, administered by SEEDA, to target areas of deprivation and need. The government has now stopped awarding Single Regeneration Budget but many programmes continue. AIF (see above) funding will replace Single Regeneration Budget funding.
SRB5 Enterprising Leigh Park	A 7-year programme (arrived at through resident consultation) funding 39 different projects in the Leigh Park area, such as the Leigh Park Craft Initiative building and the Warren Park Skate Park.
Stakes Lodge Project	A project established by HBC, Havant Police and Hermitage Housing Association to reduce crime and disorder and juvenile nuisance by law enforcement, involving young people in their community, and community development.
Sustainability	Improving quality of life for all without damaging the environment or the ability of future generations to meet their own needs.

Urban Design Framework	A set of drawings and reports for the design of buildings, groups of buildings, spaces and landscapes in towns and cities and the policies and processes which will bring about successful development.
Value-Added Businesses	Businesses focusing on developing world-class products and services, which distinguish themselves by competing through design, brand presentation and innovative service delivery rather than cost.
Workplace Travel Plan	<p>A workplace travel plan is a package of initiatives to help employers tackle different aspects of transport, including commuter journeys, business travel and fleet management. It can include:</p> <ul style="list-style-type: none"> • measures that encourage employees to travel to work by public transport • measures that encourage cycling and walking to work • a flexible benefits package, to provide alternatives to a company car that are attractive to employees and do not cost employers any more • a review of standard working hours, or encouraging working from home • a car-sharing scheme • I.T. equipment to reduce business travel (such as video conferencing).